

Digital Staff Passport

NHS Organisations & ICS

A step-by-step guide to implementing the interim (COVID-19) Digital Staff Passport within an NHS organisation and ICS.

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C-19 DSP Implementation Guide for NHS organisations and ICSs



1. Introduction

This pack provides NHS Organisations and their ICSs with the all the information, guidance and advice on implementing the Covid-19 Digital Staff Passport. It is designed to help them to register and to identify how the passport can support the movement of staff across NHS organisations to support the delivery of patient care during the COVID pandemic and recovery period.

In addition, the pack provides key information and advice to on how the passport can be adopted across a number of NHS organisations within an ICS to support a collaborative approach in delivery patient care.

There is also a wide range of resources within the pack to help you best build awareness amongst your staff and your wider workforce, to help ensure the passport system is used to its full potential in the response to COVID and the recovery of services.

2. Supporting Clinical Delivery

As outlined in the recently published NHS England '2021/22 priorities and operational planning guidance', local systems are encouraged to make use of interventions to facilitate flexibility and staff movement across systems including staff digital passports and are encouraged to access available support to help deploy the innovative approaches to optimising workforce capacity.

Staff movement from one NHS organisation to another has proved invaluable to meet the care needs of our population during the COVID-19 pandemic. To support this and aligned to the NHS People Plan's ambition to support flexible working and movement of staff between NHS organisations, last year NHS England and NHS Improvement published the Staff Movement toolkit. This provided essential information and guidance, sought to break down unnecessary bureaucracy, promoted standardisation of policies, processes, and systems, and reduced the burden on HR teams. A new refreshed version of the toolkit is to be released shortly which includes more useful case studies and templates that can be used for NHS to NHS workforce sharing and we have included a template for NHS workers who need to be deployed into care providers for short periods.

The next step of our journey to support the delivery of care and save valuable time is the **COVID-19 Digital Staff Passport**, this builds upon the Staff Movement Toolkit and provides the technical solution to workforce sharing.



This interim digital staff passport enables the quick and efficient movement of staff between NHS organisations within and across ICS and regional boundaries by providing a service to securely transfer NHS staff's employment details using a highly secure smartphone app.

The technology that underpins the **COVID-19 Digital Staff Passport** is simple to use, safe and puts staff in control of their information, empowering them to decide who they share their data with and enabling them to support and work in other NHS organisations.

The COVID-19 NHS Digital Staff Passport registration process includes all the required underpinning legal agreements and warranties, as recommended in the previously mentioned toolkit. It builds upon the principle of workforce sharing agreements and will not affect any local or regional workforce sharing agreements or memorandums of understanding (MOUs) already in place and can be used in addition to, or, in place of these.

3. Key Messages

- The COVID-19 Digital Staff Passport is designed to enable staff to move temporarily and safely between NHS organisations within the NHS in England.
- Around 100 NHS providers have already registered to use the COVID-19 Digital Staff Passport service. A full list of registered organisations can be seen at <u>Registered Organisations</u>.
- It enables staff to be deployed rapidly to respond to the urgent clinical demands of the pandemic, winter pressures, recovery and elective care by reducing the time it takes to be onboarded into a new organisation.
- The Digital Staff Passport can provide a simple solution to urgent clinical response teams and clinical networks such as Major Trauma and Critical Care to enable the rapid and safe deployment of staff to meet urgent clinical demands.
- It includes a legal framework to enable workforce sharing between NHS provider organisations anywhere in England, whether or not local MOUs or other workforce agreements already exist.
- Organisations can spend less time onboarding new staff by eliminating the need to repeat employment checks and by reducing the need for further documentation such as honorary contracts, enabling staff to start their duties sooner.
- The Digital Staff Passport presents digitally verified identity and employment data, issued by the current employer, and provides essential assurance to other NHS organisations where the employee or bank worker has agreed to temporarily work.



- Enables NHS staff to be in control of an encrypted, verified record of their essential personal and employment information, to enable them to move with ease.
- The COVID-19 Digital Staff Passport has been developed collaboratively by NHS England and NHS Improvement, NHSX and Blackpool Teaching Hospitals NHS Foundation Trust with technology partners.
- Further information for employers and staff can be found on the <u>NHS</u> <u>England website</u> or by visiting <u>www.beta.staffpassports.nhs.uk</u>.

4. An enabler for collaborative working

"We need to rapidly and securely deploy staff, with less paperwork",

During the pandemic we have learnt by working collaboratively within and across regional boundaries, there is a need to rapidly deploy staff safety and securely to respond to urgent clinical need, to reduce the administrative burden on HR teams and to improve the experience of the staff. The passport replaces the need for honorary contracts and repeated employment checks, thereby saving time and effort of HR teams and improving the process for staff.

By working collaboratively, you have the opportunity to identify potential staff movement across your region or ICS. Movements can happen because of a planned, emergency or major trauma event, or as direct responses to changes in patients' needs. Having the staff that would respond to these requests signed up with their own Digital Staff Passport will enable them to quickly and simply respond to the request without the need for honorary contracts, the repetition of pre-employment checks.

In order to release staff or receive staff using the passport system the organisations must be registered with the COVID-19 Digital Staff Passport. Registration is a simple process involving HR and IG teams (see section <u>8. How to register</u>) and can be completed in a matter of days. For further information on how to adopt the passport for your ICS or region please see section <u>7. Recommended Adoption Plan</u> of this pack.





5. Deployment User Cases

With several hundred Digital Staff Passports now having been issued, the stories from users of how these have helped meet service and patient needs are coming through. Here are some examples from clinicians, HR teams and those moving into vaccination centres. These hopefully will help you to think through how your organisation can best make use of this, simple and easy to use technology.



South East London and Kent and Medway Major Trauma Network

The introduction of the COVID-19 Digital Staff Passports is helping during the current pandemic and creating a lasting legacy for other major incidents such as terrorist attacks.

These can often require the rapid deployment of staff from various organisations to treat critical patients in a timely fashion.

Mr Robert Bentley works as Consultant Craniofacial and Oral and Maxillofacial Surgeon at Kings College Hospital NHS Foundation Trust and is the National Clinical Director for Major Trauma and Burns Network and he tells of his experience of using the COVID-19 Digital Staff Passports.



"We often need our trauma consultants to move quickly from one organisation to another to respond to an individual patient emergency or occasionally for much larger emergency situations, like the London Bridge terrorist attack. Historically this has involved completion of lots of paperwork, including memoranda of understanding and honorary contracts, which clearly is not practical in such an emergency so the opportunity to replace all of that with the COVID-19 Digital Staff Passport has made this so much easier."

Deploying clinical staff from one NHS organisation to another

The COVID-19 Digital Staff Passport is helping NHS staff who wish to volunteer to work at their local vaccination centre, directly supporting the national mass vaccination programme.



Fiona Hibbits works as Head of Workforce Transformation for the North East and Yorkshire region with NHS England and NHS Improvement, but originally started her NHS career as a trained nurse. She wished to support the mass vaccination programme and in particular, to work as a vaccinator at her local vaccination centre in Bradford at the weekends. Fiona was issued with a COVID-19 Digital Staff Passport which enable her to fulfil her wish swiftly and easily.

"I volunteered in the rollout of COVID-19 Digital Staff Passport in Yorkshire and the

North East. The process was very fast and, in my case, took less than seven minutes to be issued a passport and even less to be verified. I was comforted by the fact this is a national solution and that I would be covered wherever I agreed to be deployed. The COVID-19 Digital Staff Passport has the added benefit that when I turned up at the new organisation I could quickly prove my identity and the role I can do without having to carry around my driving license or any other employment documentation. It took away all the paper management that we used to do."



National deployment of military personnel to work at Mass Vaccination Centres



The pace and demand to be able to move military personnel nationwide to support the COVID-19 response was identified in early January 2021. The need to move these teams of military personnel seamlessly to reinforce vaccine delivery models in the regions as a Quick Reaction Force to "Super Charge" a region was high priority.

NHS England and NHS Improvement worked closely with Major Shaun McGarry, Military Planning Officer - COVID-19 at NHS Headquarters Skipton House and his team to issue two large cohort of Vaccination Quick Response Force (VQRF) military personnel with a COVID-19 Digital Staff Passport to enable them to be deployed safely and rapidly to vaccination centres. The first team was deployed in early February to a vaccination centre in Sherwood using the passport.

'The COVID-19 Digital Staff Passport has not only allowed for the Vaccination Quick Response Force (VQRF) to be deployed quickly and safety, to start supercharging areas where it is most needed, but it has also paved the way for future NHS clinical teams to move across regional borders to meet the demands of future emergencies.

6. Quotes/testimonials from HR teams

'It was unbelievably easy!'

Kelly Stannard, HR User verifying the passport for a Trauma Consultant

'Now that all our provider trusts are registered within our ICS, the COVID-19 Digital Staff Passport provides us with a quick, easy and secure way of enabling staff to work in different organisations when they volunteer to do so. This will help support health services across the Lancs & South Cumbria Integrated Care System, during a time of enormous pressure due to COVID-19.' Simone Martland, Project Officer at Workforce Mobility Healthier Lancashire and South Cumbria

'By using the COVID-19 Digital Staff Passport effectively and as part of the recruitment process, onboarding time for new temporary staff can be reduced significantly'

Saira Hussain, Assistant Director HR Resourcing & Operations at London North West University Healthcare NHS Trust

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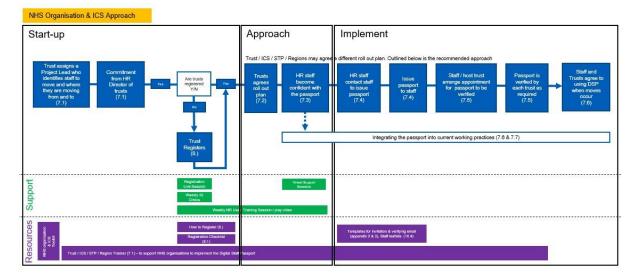


'I'm keen to encourage others to uptake the Digital Staff Passport. There are many benefits for the staff member and NHS organisations whether they are releasing or receiving staff during this challenging time. The service is under pressure, so to do something that is easy and supports reducing staffing pressures is immense for both.'

Dr Manreet Nijjar, Infectious Diseases and General Medicine Physician and Acute Medicine Associate at Barts Health NHS Trust

7. Recommended Adoption Plan for NHS organisations & ICS's

The recommended adoption approach for NHS organisations & ICS is outlined in the diagram below. See the diagram in full size in <u>appendix 1</u>

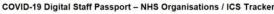


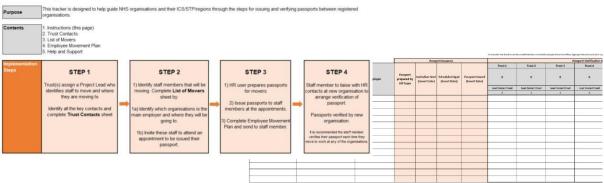


7.1 Identify trust project lead and identify staff to move

The trust(s) needs to identify the staff they are expecting to move and the NHS organisations they are moving from and to. Once this is established there needs to be commitment from the HR Director(s) from all trusts wishing to participate.

It is recommended Trust Project Leads are identified to help co-ordinate the activity and record the progress on the Trust / ICS Tracker, this is available in the zip folder alongside this guide.





Each organisation that plans to release or receive staff using the COVID-19 Digital Staff Passport must be registered with the passport system. You can check if your organisation is already by visiting the <u>Registered Organisations</u>. NHS organisations that wish to participate but are not registered must follow the guidance in <u>section 8</u> on how to register. Once registered please follow sections 7.2 - 7.7 outlined below.

7.2 Trust(s) agrees roll-out plan

The trusts participating needs to review their Trust / ICS Tracker to agree their rollout approach. It is suggested trusts firstly concentrate on the trusts that are employing the staff, so the staff can all be issued their passport at the earliest opportunity, shortly followed by verifying only trusts. The trusts may decide to focus their efforts on trusts that have a higher frequency of staff moves or where clinical need is more likely or may decide to parallel run all trusts to roll out at the same time. There roll-out approach is flexible to suit the needs of the trusts.

7.3 HR staff become confident with the Digital Staff Passport

It's important your HR teams and in particular your digital staff passport administrators are confident and practiced at using the passport system, so they feel empowered to issue the passports to the clinician identified in the network. To achieve this please ensure they complete the following 3 steps:



- a. Request a HR User Training session. For new HR Users, we offer the live 60minute HR User training session, to request a full session please email <u>nhsi.digitalstaffpassport@nhs.net</u>. For a refresher, please watch the 20 minute HR User training demo video <u>Detailed training demo video</u>
- b. Click on the <u>network check</u> to ensure the work station where the passports will be issued and verified is able to connect successfully and that individuals can either has sufficient mobile coverage or public Wi-Fi connections that can access the Connect Me Wallet.
- c. Request a Training Support session If your HR Users would like support when If your HR Users would like support when issuing/verifying the first credential to a staff member, please email nhsi.digitalstaffpassport@nhs.net to request a session. If you have not received a response within 2 working days, please check your Junk folder before contacting again

7.4 HR staff contact clinician to issue passports

In section 7.1 you identified the staff you are expecting to move and recorded this on the Tracker. With this information take the following action:

- a. Invite identified staff to receive their digital staff passport <u>(Invitation email</u> template appendix 2) and attach the 2 staff leaflets (see section 10.4).
- b. At appointment with staff member, check photo ID and issue passport.
- c. At appointment with staff member, advise them which trusts they need to get their passports verified at, we recommend you follow this up with an email to confirm the details (verification instructions email template appendix 3) and include a bespoke Employment Movement Plan (template within Trust / ICS Tracker).

7.5 Verify passports of receiving clinician

Once a staff member receives their passport, as per 7.4.c outlined above, you will advise them of the trusts that they will be required to verify their passports with. To ensure this is simple and seamless process for them and HR teams please ensure you HR teams have following in place:

- a. HR teams are prepared ready to receive these requests.
- b. Staff member & HR Team arranges an appointment and verifies the passport at each NHS organisation



7.6 Integrating the passport into current working practices

As outlined in 7.5 above the staff member is required to initially verify their passport with all the NHS organisations that they are expecting to work. In addition, it is recommended the staff member also verifies their passport each time they move to work at any of the organisations. This will provide assurance to the organisations that the passport is valid at time of use.

Therefore, please ensure your HR teams and your Digital Staff Passport Administrators are ready to verify a passport as and when a staff member works at your organisation. The contact email address included on the Employee Movement Plan (contained within the Tracker) is who the staff member will contact, so please ensure this inbox is activity monitored.

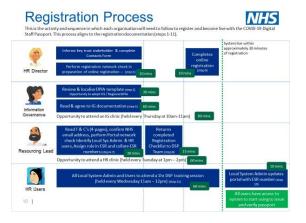
7.7 Wider use of the Digital Passport

To help organisations consider if the passport can be used further it is recommended your HR team issues passports to HR leaders, HR managers and HR business partners so that they can experience just how simple and easy digital staff passports are to receive. This will help your HR department to think through what workload will be eliminated (e.g. no more NHS to NHS honorary contracts needed) and any process and policy changes that you might want to make.

Your HR team is recommended to issue digital staff passports to clinical leaders so they too can experience the process, and this will stimulate them to consider which staff might be best suited to receive their own digital staff passport.

8. How to register

The Registration process (appendix 4) outlined below is the activity and sequence in which each organisation will need to follow to register and become live with the COVID-19 Digital Staff Passport. The steps shown and outlines in section 8.1 - 8.5 are detailed in the Registration Checklist (see section 8.1).



8.1 Project Lead – Prepare for registration

In the Registration Live session below, we will guide you through the registration process and in particular the Registration Checklist which we will help you to partially complete live within the session. In advance of this session please



download the <u>Project Lead Registration Pack</u>, which contains all the documentation you require, including the Registration Checklist.

Please contact nhsi.digitalstaffpassport@nhs.net with any queries.

8.2 Engage with your Information Governance lead

Your Information Governance lead is responsible for reviewing and agreeing with a collection of IG documentations, and the completion on a Data Protection Impact Assessment (DPIA). The <u>Information Governance Registration Pack</u> contains all the relevant documentation and guidance.

Please contact nhsi.digitalstaffpassport@nhs.net with any queries.

8.3 Register

Complete all stages of the registration checklist and contact sheet (tab within registration checklist) and return completed checklist to nhsi.digitalstaffpassport@nhs.net. Upon receipt a bespoke link will be sent to the organisations to enable the registering user to complete the online registration.

8.4 Include Digital Staff Passport in HR processes

It's important your HR teams and in particular your digital staff passport administrators are confident and practiced at using the passport system, so they feel empowered to issue the passports to the clinician identified in the network. To achieve this please ensure they complete the following 3 steps:

- a. Request a HR User Training session. For new HR Users, we offer the live 60minute HR User training session, to request a full session please email <u>nhsi.digitalstaffpassport@nhs.net</u>. For a refresher, please watch the 20 minute HR User training demo video <u>Detailed training demo video</u>
- a. Click on the <u>network check</u> to ensure the work station where the passports will be issued and verified is able to connect successfully and that individuals can either has sufficient mobile coverage or public Wi-Fi connections that can access the Connect Me Wallet.

c. Request a Virtual Support session

If your HR Users would like support when issuing/verifying the first credential to a staff member, please email nhsi.digitalstaffpassport@nhs.net to request a session. If you have not received a response within 2 working days, please check your Junk folder before contacting again



8.5 Start issuing and verifying passports

You can use the passport to enable your staff to temporarily move out of your organisation to another, or to receive staff into your organisation too.

9. Communicating within your trusts

The below text has been developed for you to share with staff within your trusts to raise awareness of the Digital Staff Passport.

9.1 Internal Bulletin Text

Provided below is suggested narrative that can be used for your internal communications channels.

Staff movement made easier with the COVID-19 Digital Staff Passport

As outlined in the recently published NHS England '2021/22 priorities and operational planning guidance', local systems are encouraged to make use of interventions to facilitate flexibility and staff movement across systems including staff digital passports and are encouraged to access available support to help deploy the innovative approaches to optimising workforce capacity.

NHS England and NHS Improvement have introduced a <u>COVID-19 Digital Staff</u> <u>Passport</u>, to enable the safe and rapid temporary movements of staff between NHS organisations in response to the COVID-19 pandemic.

The movement of staff from one NHS organisation to another has proved invaluable to meet the care needs of our population during the COVID-19 pandemic. To support this, building upon the guidance in the Staff Movement Toolkit, the COVID19 Digital Staff Passport provide the technological solution that enables the quick and efficient movement of staff between NHS organisations within and across ICS and regional boundaries by providing a service to securely transfer NHS staff's employment details using a highly secure smartphone app.

The technology that underpins the **COVID-19 Digital Staff Passport** is simple to use, safe and puts staff in control of their information, empowering them to decide who they share their data with and enabling them to support and work in other NHS organisations. Staff will hold their own encrypted, verified record of their digital identity, employment, and clearance information on their own smartphone, in a tamper-proof format.



<u>Click here to find out how a COVID-19</u> <u>Digital Staff Passport can help you and</u> <u>your staff</u>



9.2 Internal Meetings Text

Text to be used once an organisation is registered with the Digital Staff Passport:

We are pleased to inform you the trust is now a live registered site for the COVID-19 Digital Staff Passport. This means we now have the technology and processes in place to support the safe and secure temporary deployment of clinical staff to other NHS organisations during the COVID-19 pandemic and recovery period.

NHS England and NHS Improvement commissioned NHSX to develop and build the passport, in collaboration with Blackpool Teaching Hospitals NHS Trust.

This solution builds on the work of workforce sharing agreements and MOUs to digitally enable the secure transfer of an NHS worker's employment checks which helps speed up the onboarding process, providing a more efficient experience for staff. The passport also enables staff who agree to be deployed between organisations to hold their own encrypted, verified credentials on their smartphone, in a tamper-proof format.

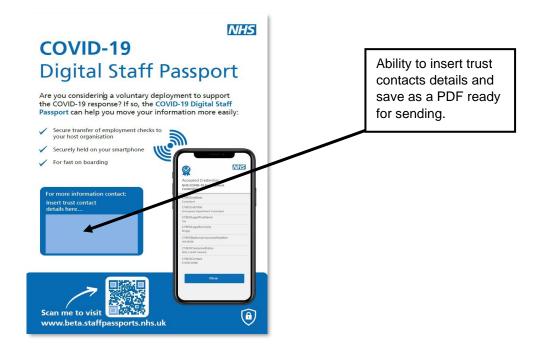
For more information visit <u>www.beta.staffpassports.nhs.uk</u> or to discuss how you or your staff can be issued with a passport for deployment, please contact your HR team.



10. Resources for NHS Trusts

Download the <u>Communication Resources for NHS Trusts</u>, which contains the following communication material. These can be used in NHS trusts to promote the COVID-19 Digital Staff Passport.

10.1 Internal Poster



10.2 Screensaver

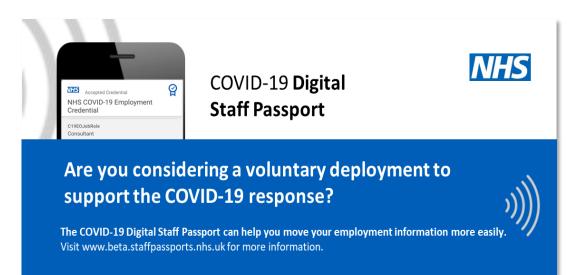
The screensaver is a signposting tool which can be used on trust computers to promote the system to managers and staff.





10.3 Banner

The banner is a signposting tool which can be used on local intranet sites and bulletins to promote the system to managers and staff.



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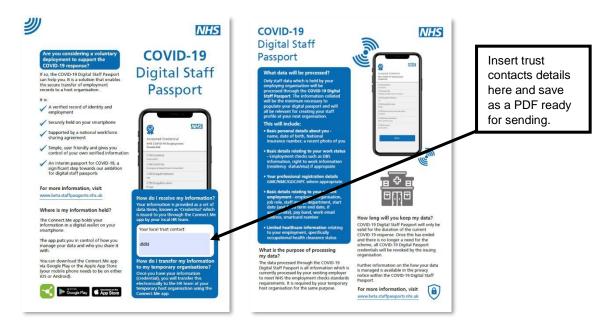


10.4 Staff Information

There are two resources available to help you communicate with your staff, they are as follows:

10.4.1. General Staff Information Leaflet

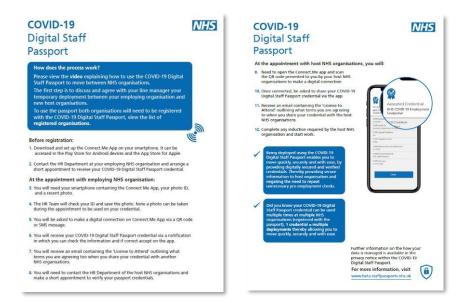
A general information leaflet which provides useful information on how the Digital Staff Passport works and how staff data is used. This leaflet contains a section which enables you to insert your trust contact details before saving as a PDF, which can be used for sending via email or hosting on your intranet site.



10.4.2 'How does the process work' Guide

This provides a step-by-step guide for staff, outlining the process of being issued a passport and how their passport will be verified by their new organisation.





10.5 Social Media

To assist with a trust social media campaign, we have compiled a series of social media message that you could consider using via your trust communication channels.

Message	Image
We've made it simpler to temporarily move between NHS organisations using the interim Digital Staff Passport <u>https://youtu.be/P6vf956Yvc</u> #DigitalStaffPassport	
The interim Digital Staff Passport will make a temporary move from one NHS organisation to another much simpler <u>https://youtu.be/P6vf9-56Yvc</u> #DigitalStaffPassport	
We've developed the interim Digital Staff Passport so it's easier for both staff and HR teams <u>https://youtu.be/P6vf9-56Yvc</u> #DigitalStaffPassport	Constant of the second



We know it's key to get staff onboarded quickly; we have developed the interim Digital Staff Passport so it's easier for both staff and HR teams <u>https://youtu.be/P6vf9-56Yvc</u> to move staff temporarily #DigitalStaffPassport



The interim Digital Staff Passport is available on the Apple App store or Google Play Store. Just search for "Connect.Me" and your HR team can issue a verified credential to you. <u>https://youtu.be/P6vf9-56Yvc</u> #DigitalStaffPassport

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11. Help and Support

There is a wide range of information, guidance and support available on our website: <u>www.staffpassports.nhs.uk</u>.

If you have any questions or need further support, please contact:

For general queries - nhsi.digitalstaffpassport@nhs.net

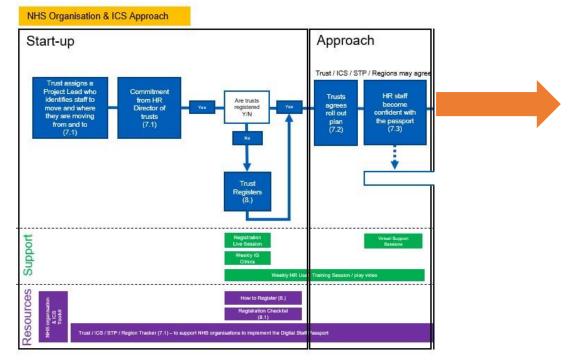
For technical queries - <u>passport@sitekit.net</u> or 0800 640 4269 Opening hours: 9am to 5pm, Monday to Friday (including Bank Holidays)



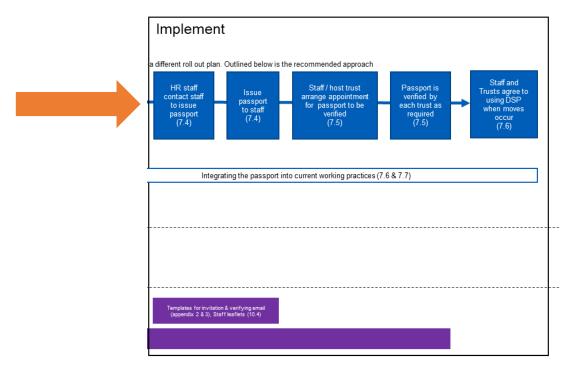
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Appendices



Appendix 1. Recommended Adoption Plan for NHS organisations & ICS's



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Appendix 2. Invitation to receive a COVID-19 Digital Staff Passport email template

Subject: Receive your COVID-19 Digital Staff Passport

Dear (insert employee name),

We are writing to invite you to arrange an appointment with your HR team, to receive your **COVID-19 Digital Staff Passport**. You can use this passport to work temporarily at other NHS trusts that are also <u>registered with the COVID-19</u> <u>Digital Staff Passport</u>, as part of Covid-19 pandemic and recovery period.

The passport enables you to securely transfer a specific set of personal and employment information using your own smartphone, thereby helping to speed up your onboarding process and avoiding paper processes that often lead to duplication and delays. Please see a short <u>video</u> for more information.

Through a simple face-to-face or virtual appointment, which is expected to take less than ten minutes, you will be issued with your own encrypted passport containing a verified 'credential' onto your smartphone, in a tamper-proof format.

To arrange your appointment please contact: (insert HR teams contacts details)

Please see attached 2 leaflets; the first provides useful information on how the Digital Staff Passport works and how employee data is used, and the second provides a step-by-step guide for staff, outlining the process of a passport being issued and how the passport will be verified by the new organisation.

The technology being used for the COVID-19 Digital Staff Passport is highly secure and whilst this passport has been designed specifically to meet the COVID-19 need, we envisage that this is the beginning of how all staff transfers will be simplified across the NHS in the future. This is a great opportunity for you to trial this easy-touse product and we would welcome your feedback.

For more information, support or to provide feedback please go to <u>Help and</u> <u>Support</u>

Thank you for your support,



Appendix 3. Verification instructions staff email template

Subject: Verify your COVID-19 Digital Staff Passport at other NHS organisations

Dear (insert employee name),

Thank you for attending the appointment so we could issue you with your COVID-19 Digital Staff Passport. You are now able to use your passport when moving NHS organisations on a temporary basis to work, and you will have received your automatically generated confirmation email from your current employer.

The next step is to verify your passport with each of the NHS organisations in which it has been identified that you may move to.

Please see below your Employee Movement Plan, which outlines the NHS organisations you will need to contact to arrange your passports to be verified.

Employee Name						
Employee Name	thou					
Trust Name	Contact Email	Passport Verification needed Y/N				
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The verification of a passport is very quick and simple, taking approximately 5 minutes and can be completed face-to-face or virtually.

In addition, it is recommended, you also verify your passport each time you move to work at any of the NHS organisations. This will provide assurance to the NHS organisations that the passport is valid at time of use.

If you have any questions please contact your employing organisations or visit <u>Help and Support.</u>

Thank you for your support.



Appendix 4. COVID-19 Digital Staff Passport Registration Process Map

